

NRW.BANK – A Profile

Christian Hardt



NRW.BANK – A Profile

Executive Summary

1 North Rhine-Westphalia – Our Guarantor

2 NRW.BANK – An Introduction

3 Our Added Value

Appendix Contact Disclaimer



Executive Summary

- NRW.BANK debt instruments are explicitly guaranteed by North Rhine-Westphalia
 - Rating (Aa1/AA/AAA)
 - a zero risk weighting
 - LCR status: HQLA/Level 1
- Maintenance obligation by North Rhine-Westphalia
 - guarantees NRW.BANK
 - Bail-in exempt
 - Dissolution §17 (2) "Insolvency proceedings with respect to the Bank's assets are inadmissible."
- NRW.BANK is the second-largest development institution in Germany
- Funding volume 2025: EUR 11 13 billion

- NRW.BANK, as a state owned development bank
 - has a clear public mission mandate
 - does not focus on maximising profits
 - does not pay a dividend
 - has exceptionally low NPLs





- NRW.BANK key figures:
 - CET 1: 42.5%
 - LCR: 520%

1.0%

- Leverage ratio: 18.9%
- Net Stable Funding Ratio: 118%





1 North Rhine-Westphalia – Our Guarantor

Long-Term Rating

FitchAAA(stable)S&PAA(negative)Moody'sAa1(stable)

1 NRW – German Economic Centre

- Population: 18.3 million inhabitants; 150 million within a radius of 500 km
- Economic base is well diversified, in addition:
 - back bone is the Mittelstand (SMEs)
 - 9 companies listed on the DAX40 represent 17.3% market cap
 - 27 of the 100 largest German companies
- Nominal GDP in 2024.
 - FUR 871.9 billion or 20.3% of German GDP

Source: NRW Ministry of Finance, Statistische Ämter des Bundes und der Länder

DrOetker LEG LANXESS

(Henkel)

- EUR 47,916 per capita
- 5.1% of EU GDP

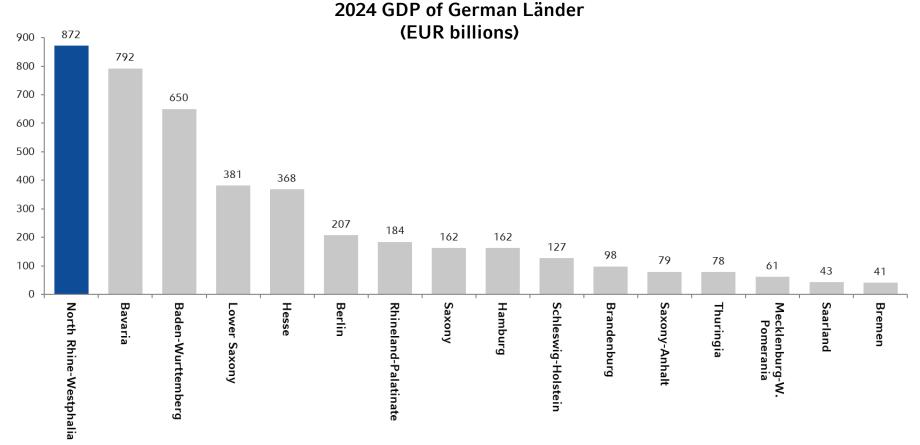
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1 NRW – Largest GDP in Germany



Source: Statistische Ämter des Bundes und der Länder

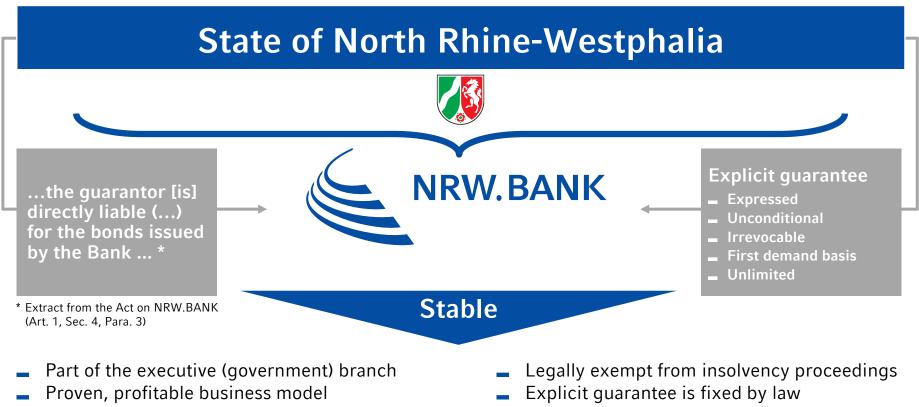




2 NRW.BANK – An Introduction

	Fitch	S&P	Moody's
Long-Term Rating	AAA s	AA n	Aa1 s
Short-Term Rating	F1+	A-1+	P-1
Sustainability	ISS ESG	MSCI ESG	Sustainalytics

2 Ownership & Explicit Guarantee Structure



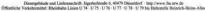
- Wide range of promotion products
- Strong capital base

- Debt is grandfathered
- Federal equalization



2 Refinancing Guarantee for NRW.BANK



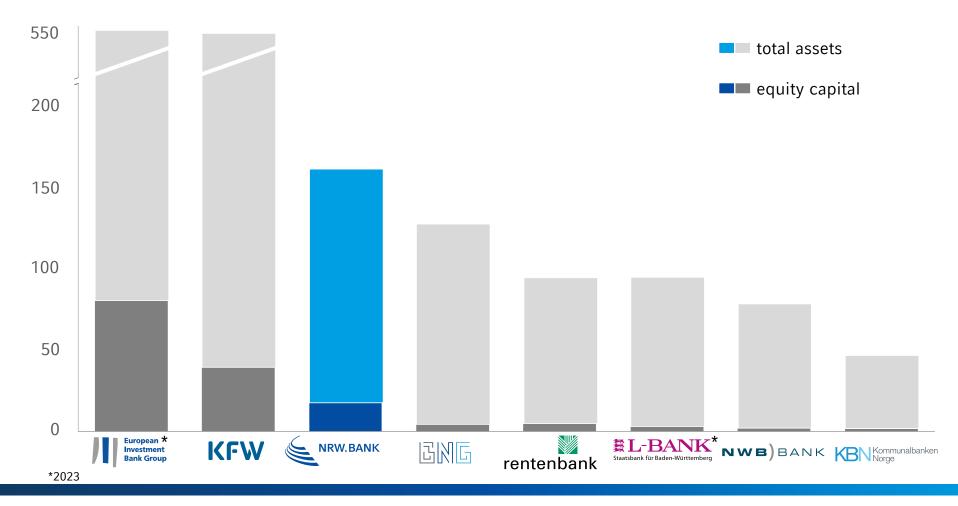




The guarantee is payable upon first demand. Thus, a timeliness of payment is warranted.

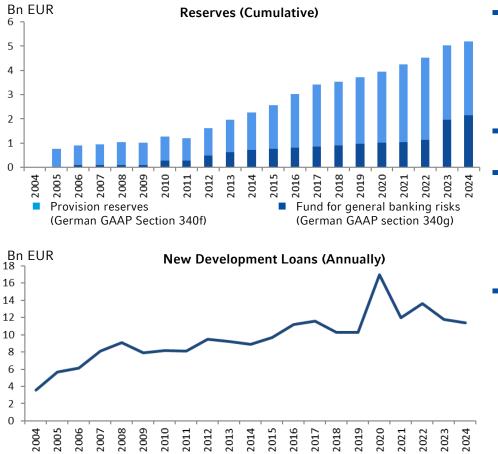


2 NRW.BANK No. 3 in Europe Total Assets in EUR billions (as of December, 2024)





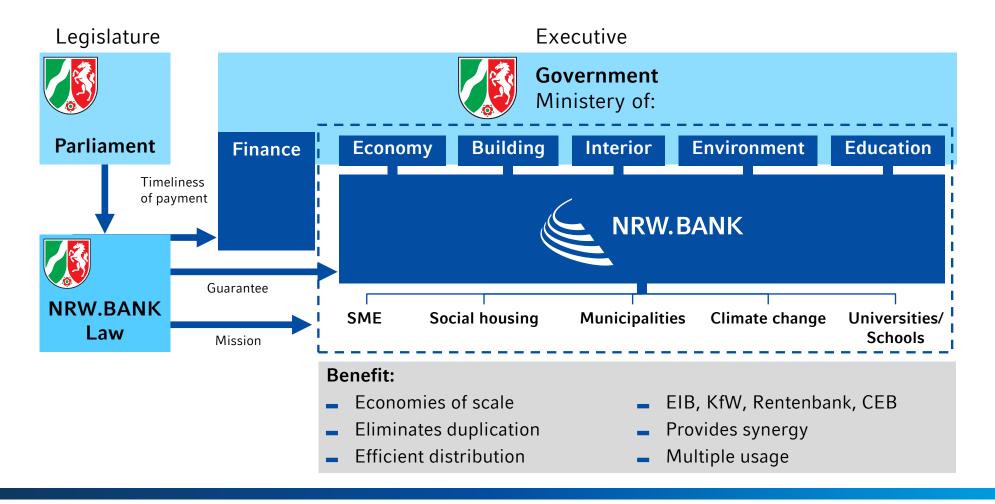
2 NRW.BANK Increase Reserves and Development Lending



- Revenues used for
 - banking operations
 - subsidizing loans
 - strengthening of reserves
- Strict cost control
- Modern agency
 - self-sustainable
 - no allowance from NRW budget
 - no dividend pay-out policy
- NRW.BANK remained strong throughout the
 - financial crisis (2007-2009)
 - sovereign debt crisis (2010-2016)
 - low interest rate period (2012-2022)
 - Coronavirus pandemic (2020-2022)
 - Ukraine (2022 today)
 - energy (prices) crisis (2022 today)

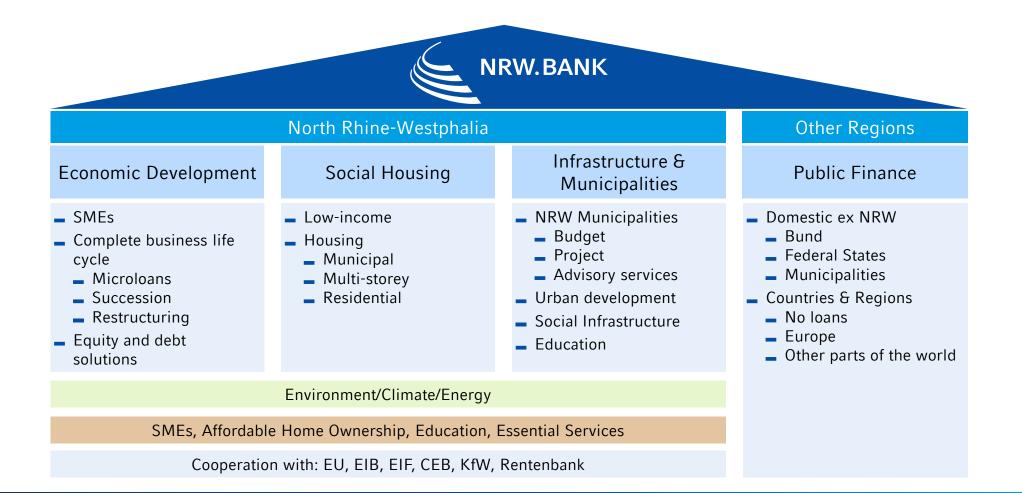


2 NRW.BANK Firmly Anchored in Executive Branch



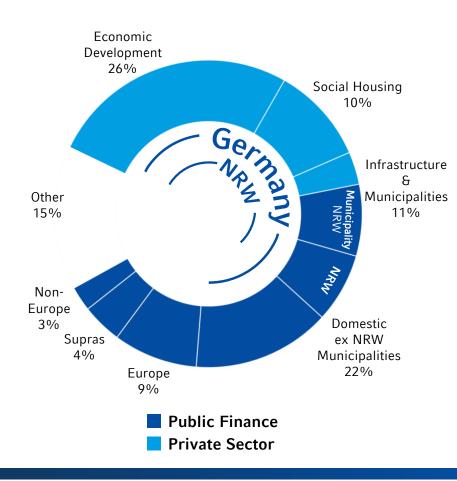


2 Core Business Segments of NRW.BANK





2 Focus on Core Business



- Public sector and development business are dominating with over 85% of total assets
- Almost 70% are Germany related
- **_** 54% are NRW related
- Other breakdown
 - 3/4 covered bonds or senior preferred bank bonds
 - 1/4 corporate risk
- ESG strategy within NRW
 - Exclusion criteria for loans
 - Circa 1/4 of NRW exposure is green
- ESG strategy beyond NRW
 - MSCI Screening
 - Gradual implementation of ITR concept

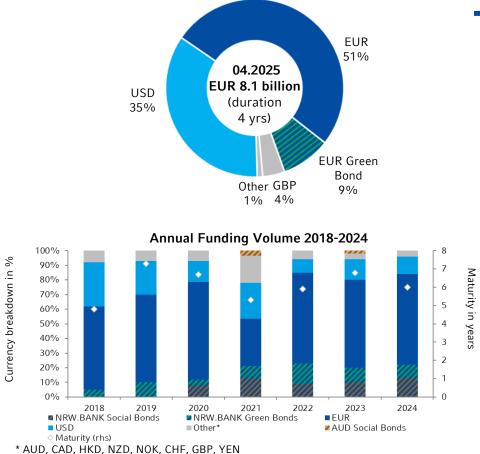




3 Our Added Value

	Fitch	S&P	Moody's
Long-Term Rating	AAA s	AA n	Aa1 s
Short-Term Rating	F1+	A-1+	P-1
Sustainability	ISS ESG	MSCI ESG	Sustainalytics

3 Our Added Value – Funding Strategy

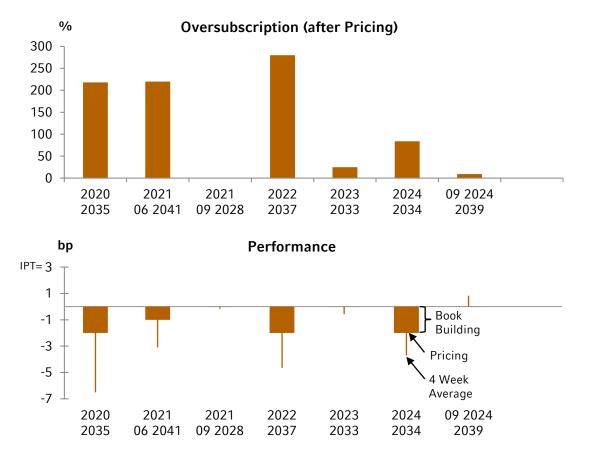


- Funding volume target 2025: EUR 11 - 13 billion

- Debt Issuance Programme
- SSD/NSV
- Kangaroo/Kauri
- 🗕 GCP
- Benchmarks (EUR, USD)
- Green Bond (EUR)
- Social Bond (EUR, AUD or other)
- GBP Benchmark
- Single/Multi Callables
- Multi-tranches



3 NRW.BANK Social Bond Secondary Market α Performance

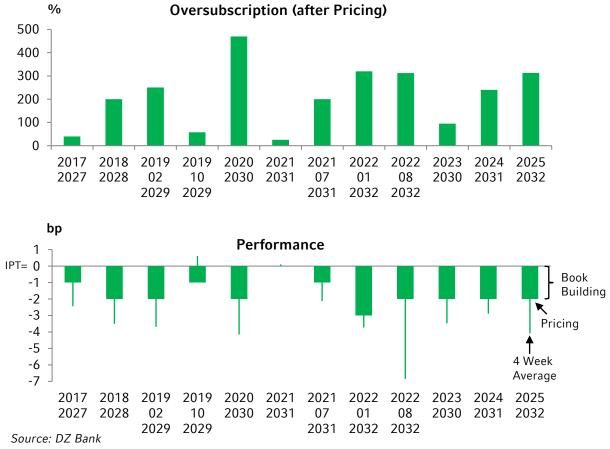


Source: DZ Bank

- Majority of social bonds tightened
 - Defensive pricing
 - High-grade syndicates
 - Realistic market views
 - Excellent Timing
 - Social value chain
 - Coherent concept (SBP)
 - Over subscription
- Fair balance of interest
 - Investor
 - Intermediate
 - NRW.BANK
- Open mandate
 - Continuity
 - Predictability
 - Reliability
 - Confidence



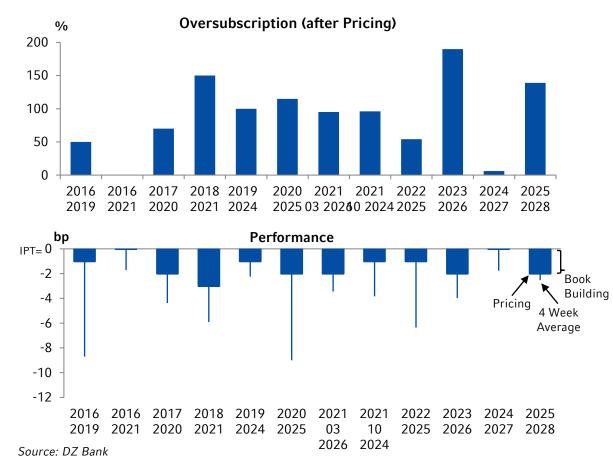
3 NRW.BANK Green Bond Secondary Market α Performance



- Bonds tightened
 - Defensive pricing
 - High-grade syndicates
 - Realistic market views
 - Excellent Timing
 - Green value chain
 - Coherent concept
 - Significant over subscription
- Fair balance of interest
 - Investor
 - Intermediate
 - NRW.BANK
- Open mandate
 - Continuity
 - Predictability
 - Reliability
 - Confidence



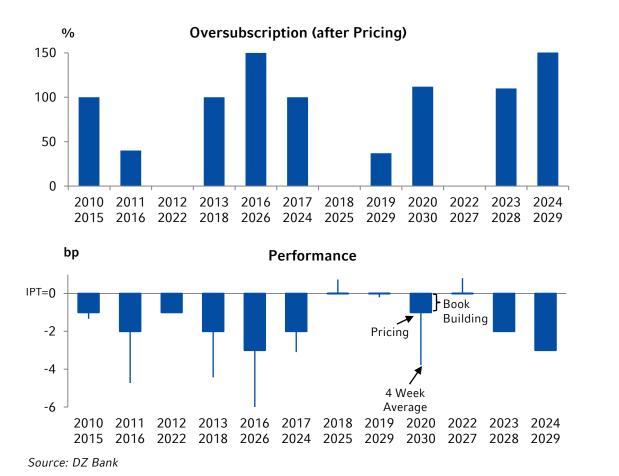
3 NRW.BANK USD-BMK Secondary Market α Performance



- All bonds tightened
 - Defensive pricing
 - High-grade syndicates
 - Realistic market views
 - Excellent timing
 - Target group: CB/OI and treasuries
 - Significant over subscription
- Fair balance of interest
 - Investor
 - Intermediate
 - NRW.BANK
- Open mandate
 - Continuity
 - Predictability
 - Reliability
 - Confidence



3 NRW.BANK EUR-BMK Secondary Market α Performance



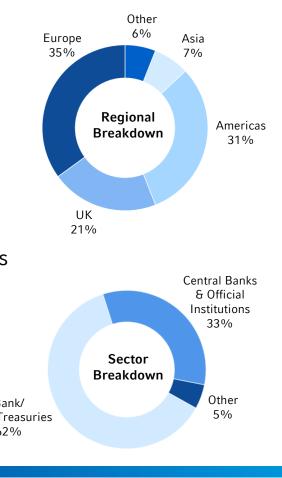
- Majority of bonds tightened
 - Defensive pricing
 - High-grade syndicates
 - Realistic market views
 - Excellent timing
 - Target group: CB/OI and treasuries
- Fair balance of interest
 - Investor
 - Intermediate
 - NRW.BANK
- Open mandate
 - Continuity
 - Predictability
 - Reliability
 - Confidence



3 USD Benchmark#2-2025 – due 2030

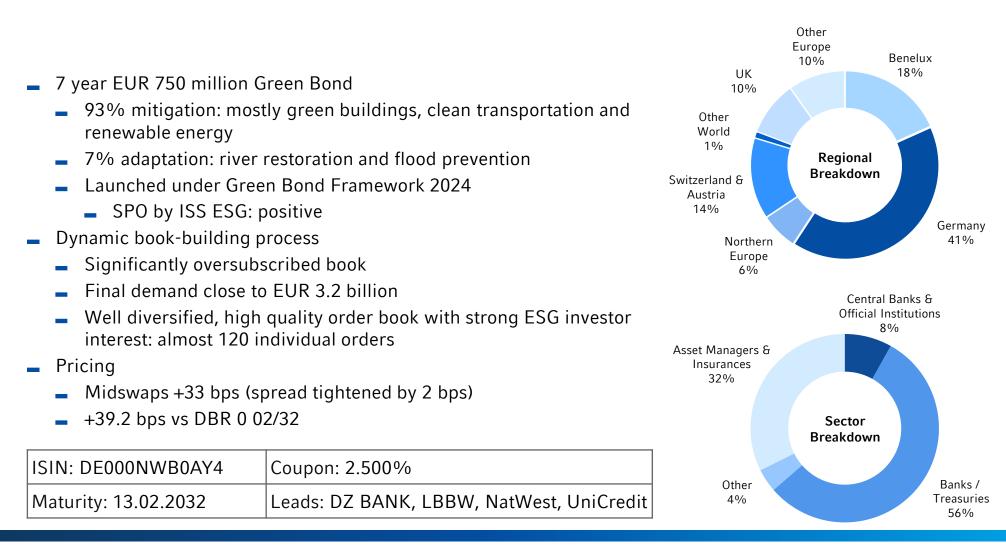
- 2nd USD Benchmark in 2025
 - Maturity: 5 years, Size: USD 1.5 billion
- Order book opened with exceptionally strong IOIs just under USD 2 billion
- Final order book size over USD 2.7 billion
- Investors showed little price sensitivity
 - SOFR Mid-swaps +46 bps (IPT +49a)
 - +17.4 bps vs T 4 03/31/30 (CT5)
- Extremely well diversified order book with high quality accounts
 - Demand was driven by bank treasuries followed by central banks and official institutions
 - Granular order book with 60 individual orders

ISIN: XS3045496026	Coupon: 4.0%	Ba
	Leads: CIBC, Citi, Daiwa CM Europe, RBC Capital Markets	Bank Tr 62





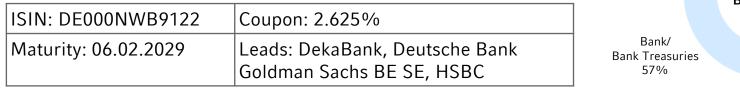
3 NRW.BANK.Green Bond#1-2025 – due 2032

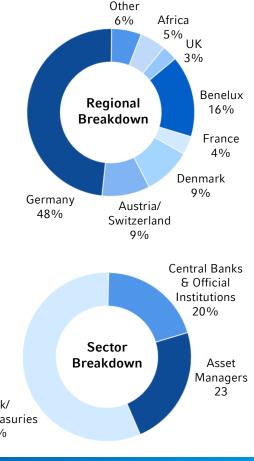




3 EUR Benchmark#1-2024 – due 2029

- Maturity: 5 years, Size: EUR 1 billion
- Significant momentum from the outset
 - books closed with a total order volume of EUR 3 billion
- Investors showed little price sensitivity
 - Mid-swaps +8 bps (IPTs +11 bps)
 - +51.2 bps vs OBL 2.1% 04/29 #189
- Extremely well diversified with high quality accounts
 - order book was driven by banks, followed by central banks and official institutions
 - significant interest from domestic and European investors
 - granular order book with 74 individual orders



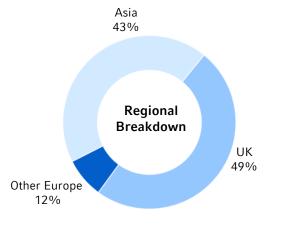


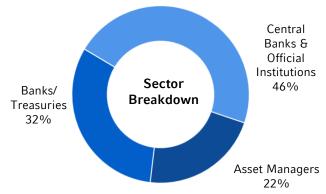


3 GBP Benchmark 2024 – due 2028

- NRW.BANK returns to the Sterling market with a
 - 4.5 year, GBP 300 million transaction
- Intraday transaction
- Demand was steady from the outset and throughout the book-building process
- Low price sensitivity
 - SONIA +30 bps
 - UKT 1 5/8 10/22/28 (MID) +33.1bps
- Strong bids from the UK and Asia from high quality accounts
- Order book was well diversified
 - demand from central banks, official institutions and bank treasuries was especially high

ISIN: XS2796662323	Coupon: 4.125%
Maturity: 20.10.2028	Leads: Barclays, BofA Securties, NatWest Markets



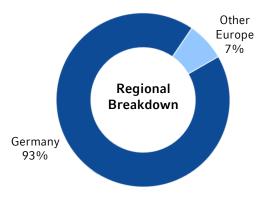




3 NRW.BANK.Social Bond#2-2024 – due 2039

- Volume: EUR 500 million; long-dated bond met with strong demand in a difficult market environment
 - Complies with ICMA SBP
 - Focus on: affordable home ownership, SME financing, education, care homes & healthcare, disaster management, economically disadvantaged municipalities
 - Significant contribution to UN SDGs: 1, 3, 4, 5, 8, 10
 - SPO by ISS ESG: positive
- Demand was steady from the outset and throughout the book-building process
- Order book driven by exceptionally strong domestic and European demand from high quality accounts
- Pricing
 - Midswaps +43bps
 - +53.3bps vs DBR 4.25 07/04/39

ISIN: DE000NWB0AX6	Coupon: 2.875%	Breakdown
Maturity: 26.09.2039	Leads: Deutsche Bank, Helaba, J.P. Morgan, NatWest Markets	



Sectoral

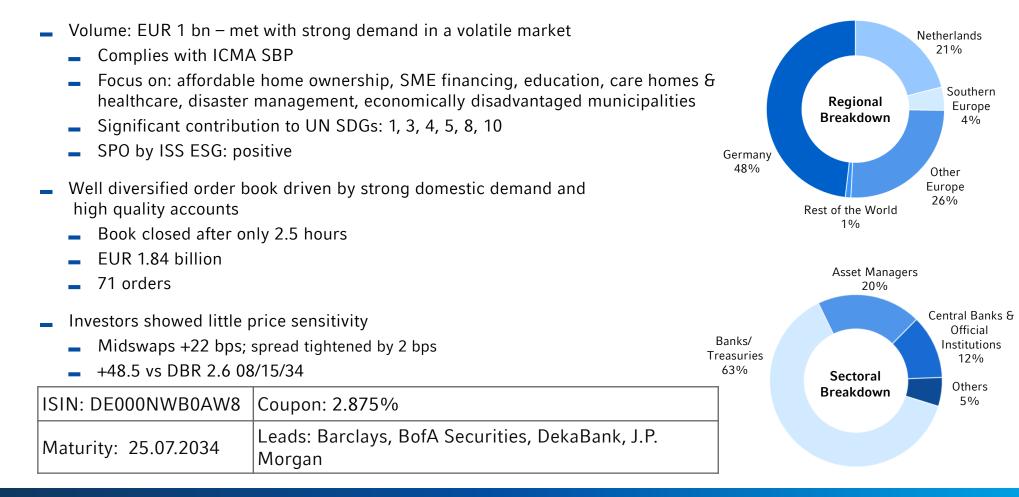
Banks/

Treasuries 53% Asset Managers/

8%

Official Institutions 39%

3 NRW.BANK.Social Bond#1-2024 – due 2034







Appendix

	Fitch	S&P	Moody's
Long-Term Rating	AAA s	AA n	Aa1 s
Short-Term Rating	F1+	A-1+	P-1
Sustainability	ISS ESG	MSCI ESG	Sustainalytics

Appendix – NRW.BANK Green & Social Bonds

NRW.BANK Green Bonds

- Since 2013
- Use of Proceeds bond
 - Mitigation & Adaptation
 - Biodiversity
 - Water & Marine
- Mostly EU Taxonomy (SC) aligned
- ICMA GBP compliant
- External review (SPO -> ISS ESG)
- Impact measured and reported (WI)
 - CO₂ savings
- Framework updated in 2024
- Look back period of 12 months
- Bond-to-bond
- Static asset pool
- EUR denominated

NRW.BANK Social Bonds

- Since 2020
- Use of Proceeds bond
 - Targeted population
 - Vulnerable groups
 - General public
- ICMA SBP compliant
- External review (SPO -> ISS ESG)
- Impact measured and reported (WI)
 - Theory of change
- Framework updated in 2022
- Look back period of 36 months
- Pool-to-bond
- (partly) dynamic asset pool
- EUR and AUD denominated
- Framework update in process





Finanzministerium des Landes Nordrhein-Westfalen

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01.03.2005

Aktenzeichen bei Antwort bitte angeben J 1002 - 265 - IV 3

Refinancing Guarantee for NRW.BANK

Dear Sirs,

below. The Ministry of Finance of the State of North Rhine-Westphalia, acting through its legal department, confirms the effect of the statutory refinancing guarantee for NRW.BANK as set out

of the Rhineland (the "Guarantors"). The Guarantors are jointly and severally liable for loans demand. Thus, a timeliness of payment is warranted. Accordingly, each cash flow, including principal and interest rate payable from a NRW.BANK refinancing guarantee is explicit, unconditional, irrevocable and for an unlimited period. forward contracts and options entered into with NRW.BANK (hereinafter "Transactions"). The raised by, bonds issued by and money borrowed by NRW.BANK as well as all fixed financial North Rhine-Westphalia, the Local Association of Westphalia-Lippe and the Local Association explicit refinancing guarantee for certain debts of NRW.BANK. Guarantors are the State of 16 March 2004 NRW.BANK (formerly: Landesbank Nordrhein-Westfalen) provides for an Nordrhein-Westfalen into the Development Bank of the State of North Rhine-Westphalia" dated Article 1, Section 4 paragraph 3, sentence 3 of the "Act on the Reorganisation of Landesbank bond benefits from the guarantee until its final maturity. The guarantee is payable upon first

of the State of North Rhine-Westphalia only. Any revocation, restriction or amendment would, however, only apply to future Transactions, entered into with NRW.BANK after the enactment of the law is covered by the state guarantee until its final maturity of the law. This statutory refinancing guarantee can be revoked, restricted or amended by Act of Parliament Accordingly, each Transaction entered into with NRW.BANK before the enactment

On behalf of the Ministry of Finance of the State of North Rhine-Westphalia

erhard Heilgenberg raid

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KANZLEI

NORDRHEIN

-Allee

egal Counsel

Dienstgebäude und Lieferanschrift. Jägerhofstraße 6. 40479 Düsseldorf - http://www.fm.ntv. de Öffentliche Verkehrsmittel: Rheinbahn Linien U 74 · U 75 · U 76 · U 77 · U 78 · U 79 bis Haltestelle Heinrich-Heine



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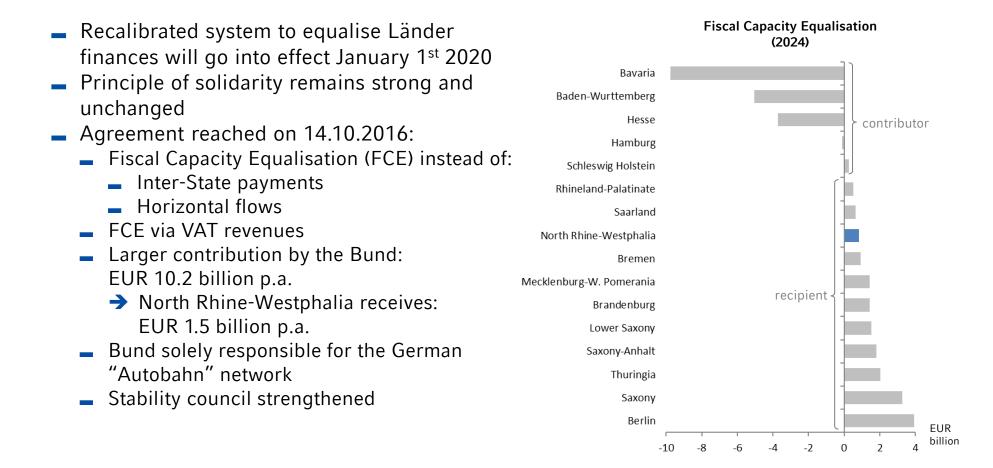
Appendix – Tasks Pursuant to the NRW.BANK Act (29.12.2023)

Section 3(2) in order to fulfil its mandate, NRW.BANK operates in the following development areas:

- SMEs and business start-ups
- Social housing promotion, housing industry and home ownership
- Provision of risk capital
- Development of cities and municipalities
- Infrastructure
- Agriculture and forestry, rural areas
- Environmental and climate protection, climate adaptation
- Technology, innovation and digitalization
- Social affairs
- Education, culture, sport and science
- Internationally agreed development programmes



Appendix – Federal Revenue Allocation 2020 et seq





Appendix – The Many Facets of the German Federal System

Taxes – shared taxes dominate

- 70% of total tax receipts are derived from shared taxes (i.e. income tax, withholding tax, sales tax, corporate tax)
- **—** The Länder are responsible for imposing and collecting the general taxes
- The constitution Chapter II defines the relationship between the Bund and Länder
 - **—** The Federal Republic is a federal state (Art. 20)
 - Federal law has precedence over State (Länder) law (Art. 31)
 - The Länder's constitution should not conflict with that of the Federal Republic (Art. 28)
 - Federal authority over the Länder used by the Federal government to discipline the Länder (Art. 37)
- Legislative The lower house and the upper house form a bicameral parliament
 - Both chambers have the right to introduce bills (Art. 76)
 - Approximately 40% of federal legislation require consent to become law
 - All laws that affect the Länder budget require their assent



Appendix – The Many Facets of the German Federal System

- Historical perspective The Länder form the Bund
 - The Länder were established between 19.09.1945 and 21.01.1947
 North Rhine-Westphalia was established on 18.05.1946
 - With the enactment of the German constitution on the 23.05.1949 the West German Länder created the German Federation; Saarland joined on 01.01.1957
 - The East German Länder joined the Federation on 03.10.1990
- D-Mark the legal tender
 - The Deutsche Mark was introduced on 21.06.1948 by the Bank deutscher Länder (BdL)
 - Central bank system with 2 levels; autonomous Länder central banks hold the BdL's capital
 - From 26.07.1957 one issuer: Deutsche Bundesbank
 - Implementation of, as in the constitution defined (Art. 73) division of power → The Länder central banks are converted into regional branches





Appendix – The Many Facets of the German Federal System

- Principle of subsidiarity as a core philosophy it asserts the rights of the parts over the whole in that higher levels of government are only allowed to legislate in areas where the lower levels would be ineffective (Art. 72)
 - The Bund is therefore responsible for all powers that are in the common interest and of common use of the whole (defence, freedom, currency and money, postal and telecommunication services, infrastructure, social security) as defined in Art. 73
 - The Länder are allotted as listed in Art. 74 all tasks that are more appropriately handled at a regional level (culture, education, inner security, regional infrastructure)
- The principle of subsidiarity
 - Allows for regional solutions
 - Respects historical differences
 - Encourages competition between regions
 - Is citizen-oriented
 - Avoids an inefficient centralised administration



Appendix – Rating Agencies on German Public Sector

Fitch

Fitch considers that the system under which the Länder operate carries an AAA risk, and has therefore assigned (implicitly) an AAA rating to each of the German Länder. Länder risk is equalized throughout the country and is similar to the sovereign rating. Fitch justifies its reasoning mainly on the basis of the historical structure of German federalism, provisions in the Constitution including the Bundestreuekonzept (solidarity principle). In the Fitch world the weakest rating for a German Land is a AAA.

Moody's

Moody's looks at the Bundestreuekonzept (solidarity principle) and federal revenue equalisation scheme and uses it as a kind of floor. No German Federal State is rated below Aa1 – one notches below the federal level to underpin Länder ratings.

Standard & Poor's

S&P ratings differentiate between states. First, S&P looks at the Bundestreuekonzept (solidarity principle), but does not use it as an (implicit) floor to underpin Länder ratings. Then S&P assesses the Länder budget balances. S&P Ratings for German Länder fluctuates between AAA and AA.



Appendix – NRW: within the Top 20

60,000 2,000 1,500 1,000 500 0 No. 1-8* Canada Argentina Italy Brazil Korea Mexico Spain Saudi Arabia Turkey NRW Taiwan Poland No. 25 Au stralia Indone sia Netherlands Switzerland

2022: GDP in EUR billions and Current Prices

Source: IMF 2023 World Economic Outlook Database * United States, China, Japan, Germany, India, United Kingdom, France, Russia



Appendix – Summary of 2024 Annual Report

- Total assets rose slightly to EUR 161.8 billion (EUR 161.3 billion)
 - Gross new promotion business: EUR 11.4 billion (EUR 11.8 billion)
- Net interest fell to EUR 666.5 million (EUR 817.2 million) due to:
 - strong increase in the "Förderleistung"
 - higher refinancing expenses
 - declining dividend income from equity investments
- Net commission income decreased to EUR 69.1 million (EUR 74.8 million)
- Overall expenses were EUR -359.0 million (EUR -306.0 million)

- Other operating result sharply improves to EUR -81.6 million (EUR -17.1 million)
 - Interest-related personnel obligations fell to EUR -9.8 million (EUR -15.5 million)
 - Higher pension expenses
- Allowance reserves EUR 225.3 million (EUR 481.0 million)
 - Fund for general banking risks: EUR 184.2 million (EUR 321.9 million)
 - Thereof promotional funds: EUR 95.0 million (EUR 150.0 million)
- Exceptionally low NPL ratio
- Cost income ratio: 40.7% (32.5%)

Total Capital Ratio: 42.6%	CET1: 42.5%	SREP: 9.5%
LCR: 520%	Leverage Ratio: 18.9%	Net Stable Funding Ratio: 118%



Appendix – 2024 Short-Form Balance Sheet, Income Statement

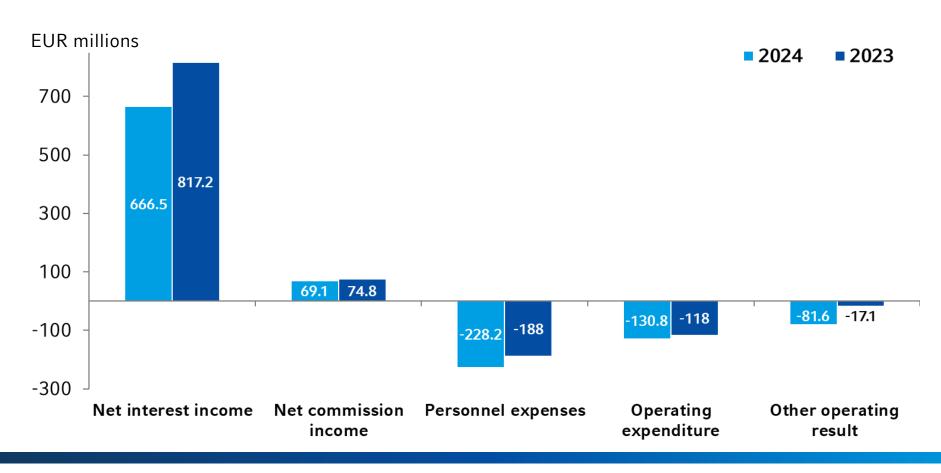
	31.12.2024	31.12.2023	Changes
Assets	€ billions	€ billions	€ billions
Receivables from banks	52.6	56.2	-3.6
Receivables from customers	59.4	58.9	0.5
Bonds and other interest-bearing securities	42.7	40.0	2.7
Investments	2.5	2.5	0.0
Other assets	4.6	3.7	0.9
Total assets	161.8	161.3	0.5

31.12.2024	31.12.2023	Changes
€ billions	€ billions	€ billions
38.1	38.4	-0.3
14.2	13.5	0.7
81.3	80.6	0.7
3.5	3.4	0.1
1.0	1.2	-0.2
2.1	2.0	0.1
17.7	18.0	-0.3
3.9	42	-0.3
161.8	161.3	0.5
14.1	14.0	0.1
8.7	8.1	0.6
	€ billions 38.1 14.2 81.3 3.5 1.0 2.1 17.7 3.9 161.8 14.1	€ billions € billions 38.1 38.4 14.2 13.5 81.3 80.6 3.5 3.4 1.0 1.2 2.1 2.0 17.7 18.0 3.9 42 161.8 161.3 14.1 14.0

			Changes	5
Income Statement in € millions Jan. – Dec.	2024	2023	in € millions	in %
Net interest income	666.5	817.2	-150.7	-18.4
Net commission income	69.1	74.8	-5.7	-7.6
Net result from trading operations	0.1	-0.5	0.6	120.0
Personnel expenses	-228.2	-188.0	40.2	21.4
Operating expenditure	-130.8	-118.0	12.8	10.8
Other operating result	-81.6	-17.1	-64.5	-377.2
Operating income before risk provisions	295.1	568.4	-273.3	-48.1
Risk provisions/revaluation adjustments	-290.6	-559.4	-268.8	-48.1
Thereof: allocation to fund for general banking risks (Section 340g)	-184.2	-321.9	-137.7	-42.8
Thereof: allocation to promotional fund	-95.0	-150.0	-55.0	-36.7
Income taxes (affiliated companies)	0.2	-4.4	4.6	106.8
Designated pay out due to legal requirements (redemption to Bund)	-4.7	-4.6	-0.1	2.2
Profit for the year	0.0	0.0	0.0	0.0

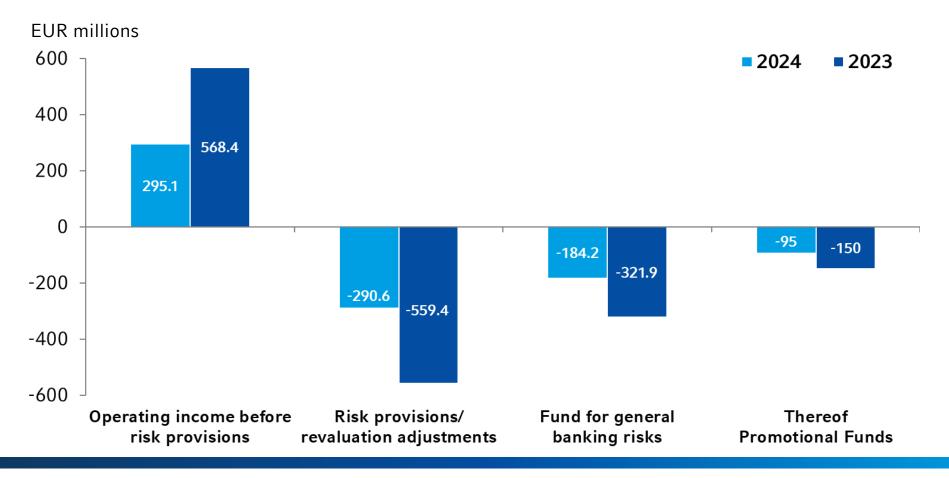


Appendix – Income Statement (Period January 1st - December 31st)





Appendix – Income Statement (Period January 1st - December 31st)





Appendix – 2023 Short-Form Balance Sheet, Income Statement

	31.12.2023	31.12.2022	Changes
Assets	€ billions	€ billions	€ billions
Cash	0.2	0.2	0.0
Receivables from banks	56.2	56.2	0.0
Receivables from customers	58.9	58.6	0.3
Bonds and other interest-bearing securities	40.0	38.8	1.2
Investments	2.5	2.5	0.0
Other assets	3.5	3.6	-0.1
Total assets	161.3	159.9	1.4

	31.12.2023	31.12.2022	Changes
Liabilities	€ billions	€ billions	€ billions
Liabilities to banks	38.4	39.9	-1.5
Liabilities to customers	13.5	10.0	3.5
Certificated liabilities	80.6	81.7	-1.1
Provisions	3.4	3.4	0.0
Subordinated liabilities	1.2	1.4	-0.2
Fund for general banking risks	2.0	1.1	0.9
Equity capital	18.0	18.0	0.0
Other liabilities	42	4.4	-0.2
Total liabilities	161.3	159.9	1.4
Contingent liabilities	14.0	14.9	-0.9
Other commitments	8.1	8.4	-0.3

			Changes	
Income Statement in € millions Jan. – Dec.	2023	2022	in € millions	in %
Net interest income	817.2	658.6	-158.6	24.1
Net commission income	74.8	82.3	-7.5	-9.1
Net result from trading operations	-0.5	0.4	-0.9	-255.0
Personnel expenses	-188.0	-185.4	2.6	1.4
Operating expenditure	-118.0	-114.1	3.9	3,.
Other operating result	-17.1	-107.9	90.8	84.2
Operating income before risk provisions	568.4	333.9	234.5	70.2
Risk provisions/revaluation adjustments	-559.4	-316.9	-242.5	76.5
Thereof: allocation to fund for general banking risks (Section 340g)	-322.0	-100.0	-222.0	222.0
Thereof: allocation to promotional fund	-150,0	0,0	-150,0	
Income taxes (affiliated companies)	-4.4	-11.4	7.0	-61.4
Designated pay out due to legal requirements (redemption to Bund)	-4.6	-5.5	0.9	16.9
Profit for the year	0.0	0.0	0.0	0.0



Appendix – NRW.BANK Programmes





EUR 35,000,000,000 Global Commercial Paper Programme

ECP Dealers	
Barclays	J.P. Morgan
BofA Securities	Natwest Markets
BRED	NRW.BANK
Citigroup	Rabobank
Crédit Agricole CIB	UBS Investment Bank
ING	

USCP Dealers
Barclays
BofA Securities
Citigroup
J.P.Morgan



Appendix – Liabilities by Currency

Volume	Coupon	Maturity	Duration
GBP 355 million	4.125%	20 October 2028	4.5 years
AUD 125 million	2%	23 April 2031	10 years
CHF 100 million	1.6275%	27 July 2028	5 years
AUD 180 million	3.5%	8 May 2028	10.5 years
USD 500 million	FRN	2 December 2027	3 years
AUD 50 million	2.7%	27 January 2027	10.5 years
GBP 425 million	0.5%	18 December 2026	5.7 years
NOK 1 billion	2.975%	4 November 2026	4.5 years
GBP 300 million	5.375%	22 July 2026	3 years
AUD 300 million	4.5%	19 June 2026	3 years
AUD 600 million	1.05%	31 March 2026	5 years
GBP 1 billion	0.5%	15 December 2025	4.4 years
NOK 1 billion	0.69%	01 September 2025	5 years
USD 500 million	4.5%	9 June 2025	2 years



Appendix – NRW.BANK's Relationship to Banks

Investment Banks Funding via capital markets

- Services investor demand for:
 - NRW.BANK state-guaranteed, liquid bonds
- NRW.BANK
 - has no sales
 - has no direct business with investor



Commercial Banks Lending via house banks

- Saving, cooperative or private banks
- To SME's
- Services end-user demand:
 - distribution of NRW.BANK's promotional products (eg. Efficiency Facility)

Development Banks Cooperation/Conduit for

- KfW's and Rentenbank's federal development programmes
- EU, EIB, EIF and CEB supra development programmes
 - Emscher River Restoration Project
 - Energy Infrastructure



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